

# RTI Infrastructure Decisions

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# Webinar Sequence

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1. (Last week) Big picture about RTI
2. Infrastructure of RTI in the school
3. Readiness and planning for RTI



# Webinar Focus

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- Emphasis is on elementary school settings
  - Largely high-altitude overview of RTI and implementation, but illustrating research-based options
  - Your questions are welcome
- For middle and high school RTI4Success.org ---
    - Implementation brief (2011)
    - Scheduling brief (2011)
    - “Frequently Asked Questions” brief (2011)
    - Essential components report (2011)
    - *RTI 101*: Middle School Implementation Training module (2011)



# Today's Intended Outcomes

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Participants will learn:

1. Review of rationale and components for RTI
2. Team functions and membership
3. Logistical decisions (e.g., tools & scores)



## Part 1

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# REVIEW: RATIONALE AND COMPONENTS



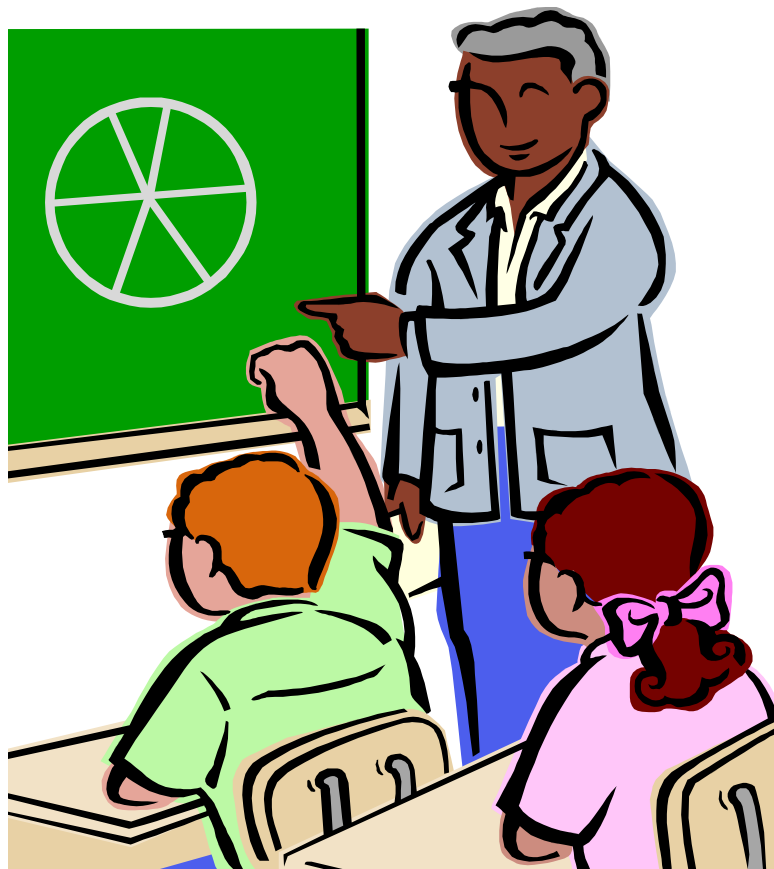
# What is RTI?

= Responsiveness to intervention

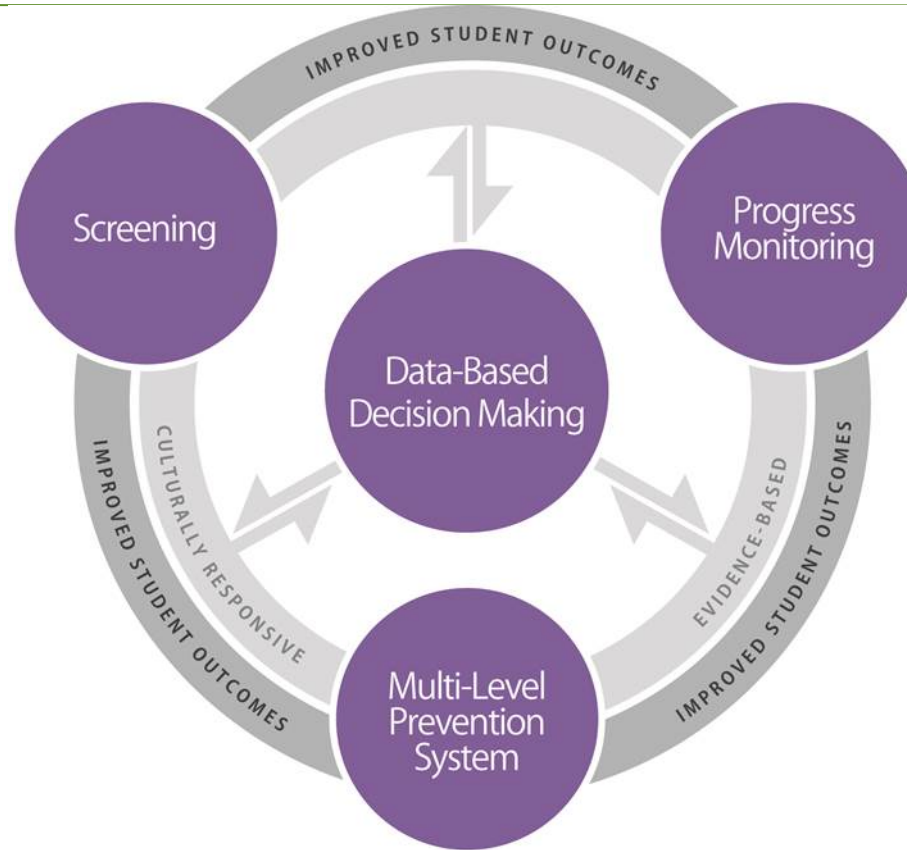
Organizational preventative framework for instructional and curricular decisions and practices based on students' responses

## RTI Components

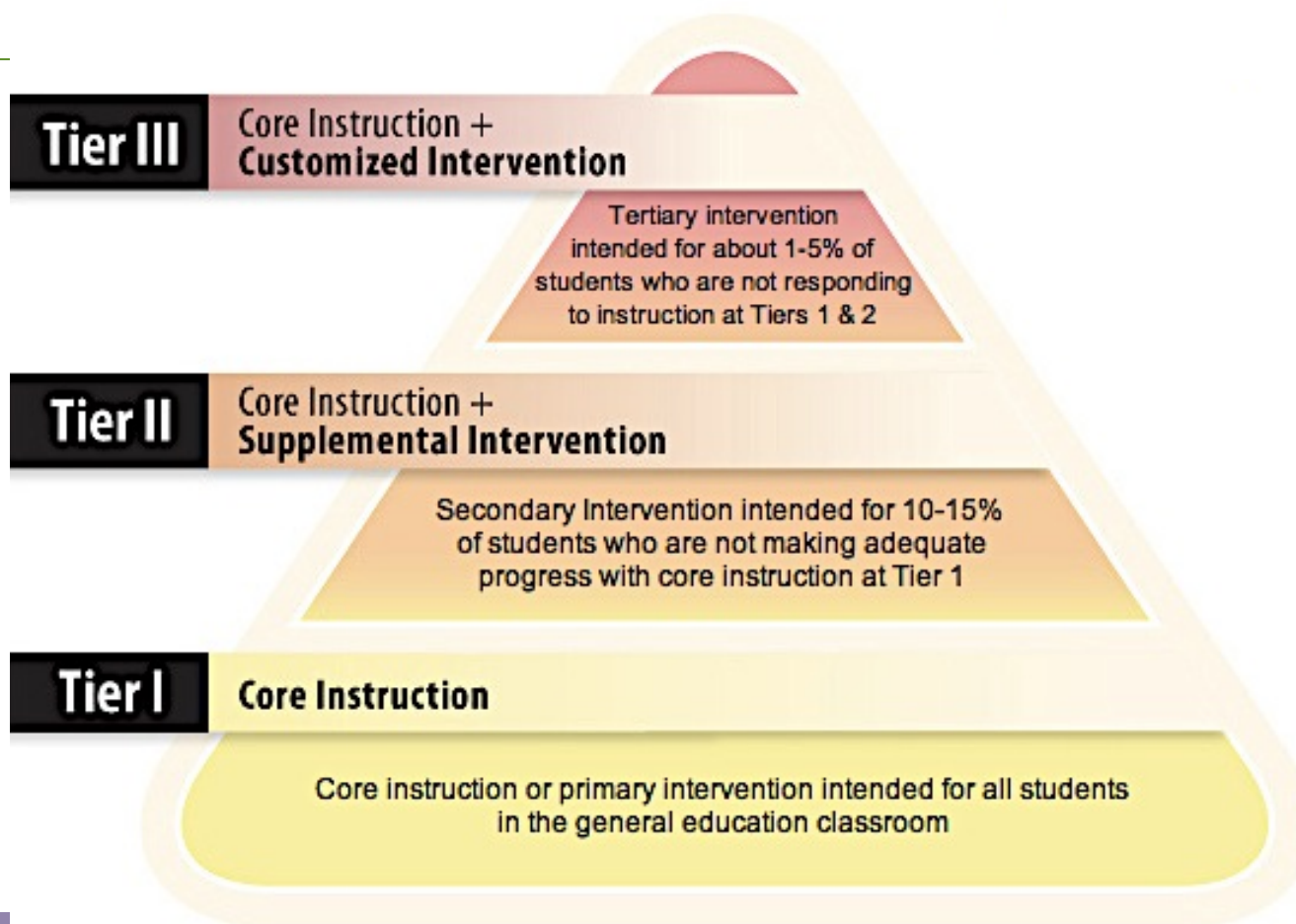
- Screening
- Tiers of instruction
- Progress monitoring
- Decision-making rules



# Essential Components of RTI

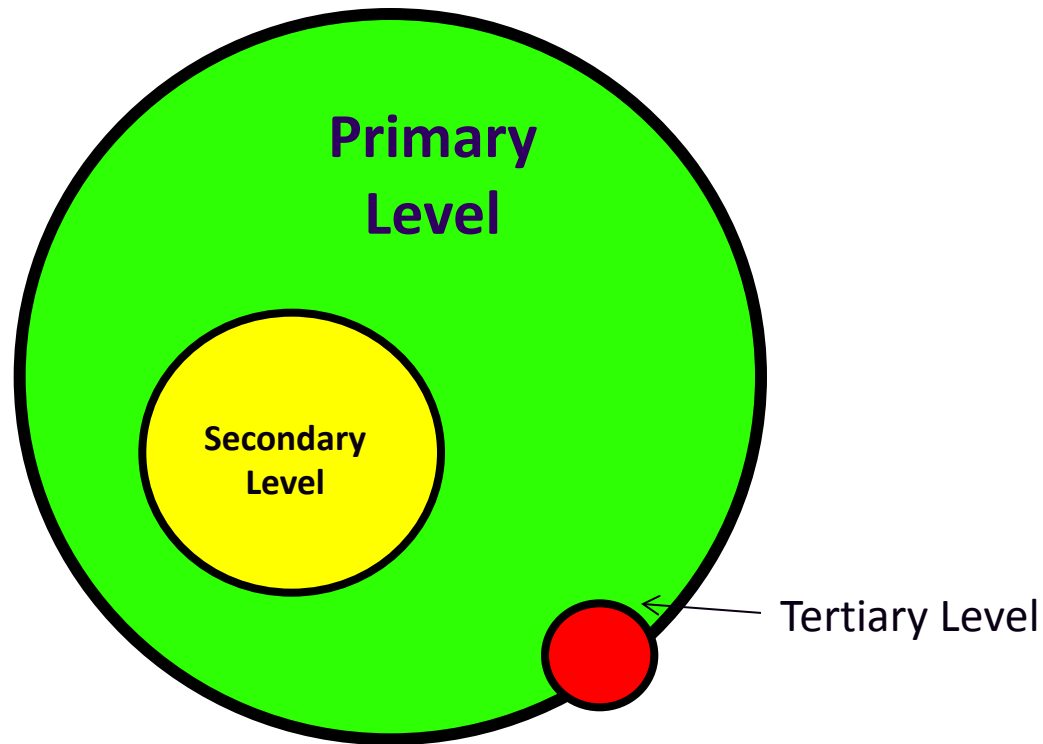


# New York's Three Tier Framework



# Another Perspective

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Ehren, Ehren & Proly (in preparation)



Thinking about teams and logistics

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**CHANGE IS ALWAYS IN A CONTEXT!**



# Analyzing Change vs. Stability

## RTI Components (Technology)

- Current practices
- Change agent

## Perceived Role (Theory of Action)

- \* Personal beliefs
- \* Institutional beliefs

## School Culture (Social System)

- Team relationships
- Team chemistry

William Reid (1987)



# Challenges in tiered delivery systems

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- ❖ Establishing solid core instruction in language arts and mathematics (Tier 1; primary preventative level)
- ❖ Differentiation between secondary and intensive intervention supports (Secondary and tertiary levels)
- ❖ Consistency of data based decision-making (Screening and progress monitoring data & cut points)
- ❖ Relationship between intensive intervention and special education; Variability of serving students with disabilities



# What is Implementation fidelity?

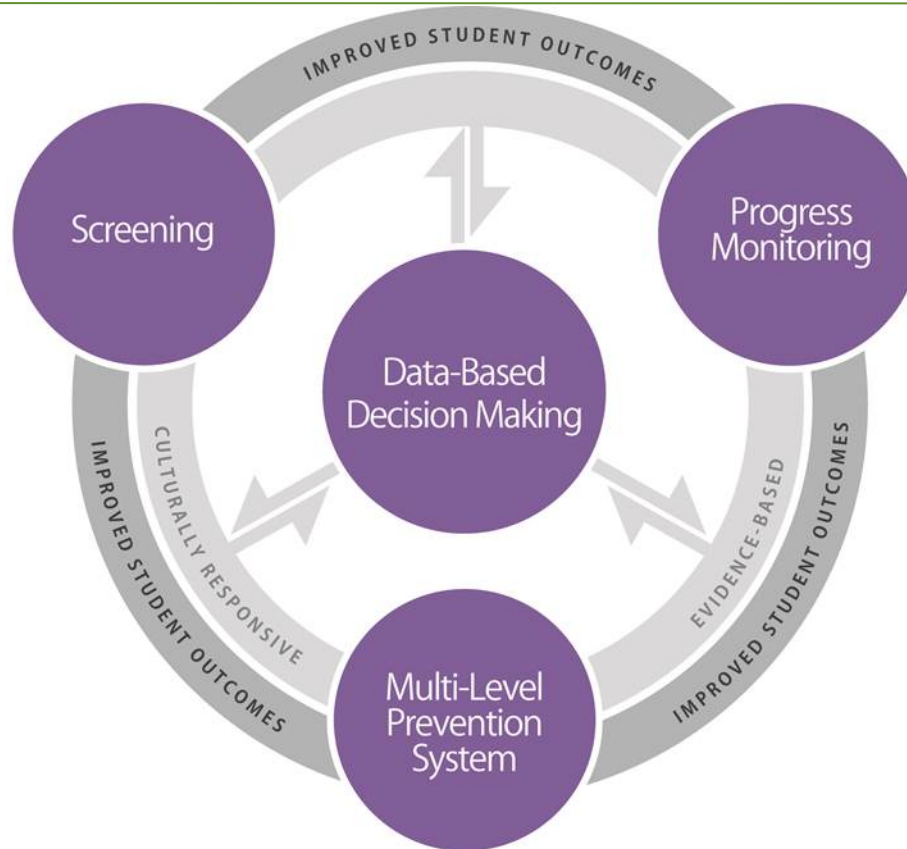
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- Fidelity of implementation refers to how closely the prescribed procedures of a process are followed.
- Fidelity of implementation checks serve the purpose of identifying areas of strength on which schools can build and areas of deficiency that need to be remedied.

(Mellard & Johnson, 2007 )



# Essential Components of RTI



# (Partial) Indicators of Fidelity

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- 80-85% of students pass tests
- Improved results over time
- High percentage of students on trajectory

(Reschly & Gresham, 2006)

Why do you suppose that these indicators are insufficient?



# 5 Aspects of Fidelity

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1. Adherence
2. Exposure
3. Quality of delivery
4. Participant responsiveness
5. Program differentiation

(Dane & Schneider, 1998)



# Practices to Ensure Fidelity of Implementation

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1. Link interventions to improved outcomes
2. Definitively describe operations, techniques, and components
3. Clearly define responsibilities of specific persons
4. Create a data system for measuring operations, techniques, and components
5. Create accountability measures for non-compliance

(Johnson, Mellard, Fuchs, McKnight, 2006)



## Part 2

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# TEAM FUNCTIONS AND MEMBERSHIP



# Core Teams

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- Planning
  - District level
  - School level
- Implementation
  - District level
  - School level
- Special teams
  - Content level
  - Grade level
  - Data teams



# District Level Core Team

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## Represent

- Administrators
- Related service personnel
- School psychologists
- General education teachers
- Special education teachers
- ESL/bilingual teachers and
- Parents

## Decisions

- School, grade, subject area needs (current status)
- Interventions for tiers
- Screening and progress monitoring procedures
- Screening & progress monitoring tools
- Professional development
- Parent notification



# District & Building Level Planning

## Start discussions about --

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- A. Perceived Need
  - Extent to which the RTI is relevant to local needs?
- B. Perceived Benefits
  - Extent to which RTI will achieve desired benefits at the local level?
- C. Collective Self-efficacy
  - Extent to which providers *feel* they are able to do what is expected?
- D. Skill Proficiency
  - Possession of the *skills* necessary for RTI implementation?



# FULL INTERVENTION BEGINS

## Using Data For Focused Intervention

**Each teacher** uses data to identify areas of intervention for his/her class as a whole and for individual students who were not proficient

**Grade Level Teams** meet to discuss team-wide areas of improvement and ways to address the needs in the classroom (Daily Review, etc.)

**Vertical Teams** share grade level results to identify school-wide trends, share ideas, and develop school-wide instructional strategies

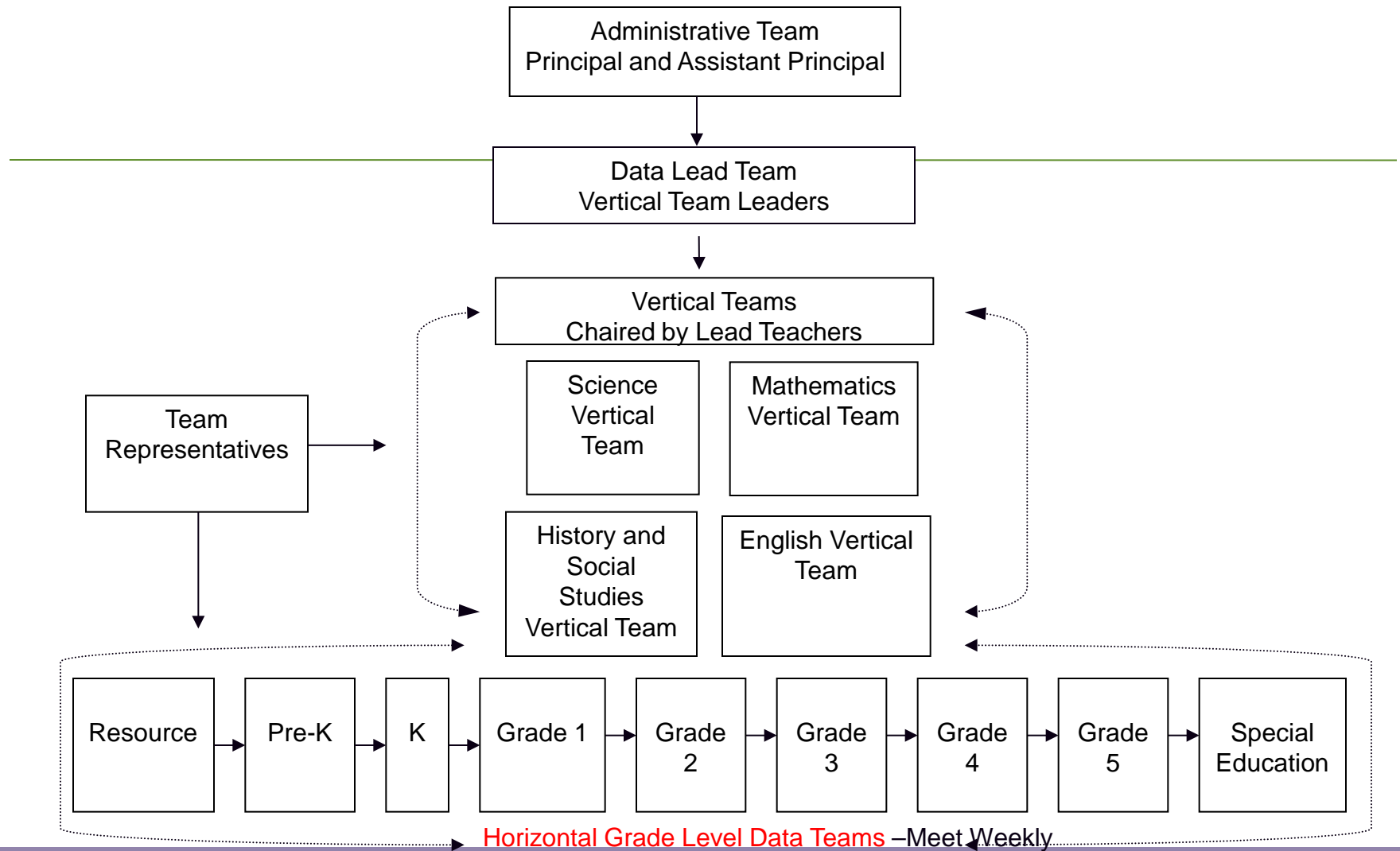
**Data Lead Team** uses data to target students in need of in-depth Tier 2 and 3 intervention/individualized tracking as well as teachers in need of additional support and training



**RTI ACTION  
NETWORK**

Helping All Students Succeed

# DATA DRIVEN ORGANIZATIONAL MODEL



# What will it take to achieve high quality implementation?

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1. Broad participation
2. Substantial agreement
3. Systemic leadership
4. Observable change

Prestine & Bowen, 1993



# 1. All School Participation

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At least a large portion of the faculty and staff engaged in some essential activities

- Planning
- Implementing
- In RTI, e.g., analyzing student indicators of responsiveness
  - Academic learners
  - Behavioral learners
  - Cognitive learners
  - Dispositional learners



## 2. Getting Substantial Agreement

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Means that a school is well on the road when *everyone* comes to understand that the *whole school* must change (including para, administrative, instructional staff, unions/organization, parents, related services staff)

- What changes we'll make
- Strategic timelines: When the changes will get made
- Planning ways to implement them
- Around RTI, e.g., continuity of tiered curricular choices and delivery schedules



# Opposing Views on Garnering Buy-In

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One view --

Deeply steep educators  
in the philosophy and  
the core principles of  
the approach at the  
onset

McLaughlin & Mitra, 2002

An alternative view --

Understanding and  
motivation will be built  
as implementation  
leads to positive  
changes in the school

Connell, 2002



# 3. Systemic Leadership

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The goal is that each person must lead in his or her own way, within his or her expertise.

- Engaging the stakeholders
  - Administrators
  - Faculty
  - Students
  - Community members
- Engagement is planned and meaningful
- Answering the questions of who is best to decide and by when?



# RTI Leadership Roles

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- The team captain: Start the ball rolling
  - Vision
  - Values
  - Goal
- Focusing efforts: Keeping RTI at or near the top of the agenda
  - Specific, clear targets
  - Emphasize the rigor of implementation
  - Use the student responsiveness data
- Sustaining momentum: Keeping the ball rolling
  - Celebrate the successes
  - Understand the ebb and flow
  - Use the student responsiveness data



# Leadership Role

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## Building administrators

- Your emphasis is on the *change process knowledge*
- Identify your staff and consultants to provide the *technical knowledge*



## 4. Observable & Sustained Change

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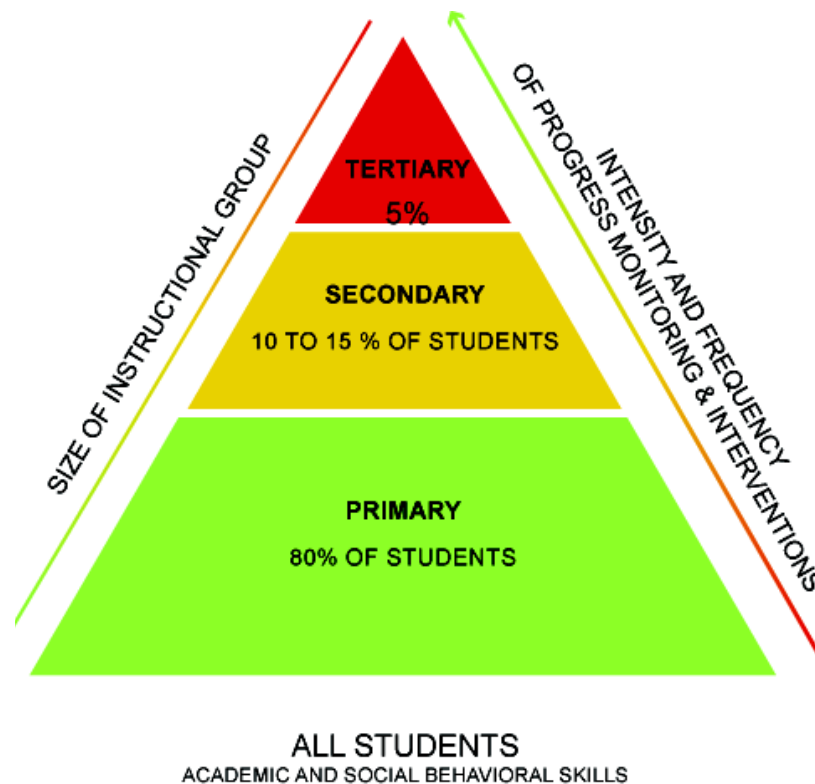
Means visible  
changes in the  
structures

- Organization of teams among staff
- Providing teams with collaboration time
- Around RTI e.g., universal screening, objective rules for judging responsiveness



# Litmus Test for Progress

- Examine your student data
- How would you fill in your triangle?



# Your Next Steps

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- Which will be your first focus?
- Which poses the greatest challenge?
- What resources would be most helpful in meeting that challenge?



## Part 3

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# **LOGISTIC DECISIONS: SCHEDULING, TOOLS, CUT SCORES, AND INTERVENTIONS**



# Getting Started: Work on the schedule

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Middle schools reported that they -

- Established a planning team with relevant staff members
- Set a regular meeting time for the RTI planning team
  - Reviewed class data profiles
  - Reviewed student data profiles
  - Determined which students needed intervention classes



# RTI Meetings

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When schools repurposed existing meeting times, they were able to do the following:

- Evaluate previous meeting time usage and outcomes
- Communicate purpose, goals, and anticipated outcomes for the meeting time
- Establish a clear agenda that included intended goals and outcomes
- Evaluate the progress and efficiency of the meetings



# Conclusions

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Scheduling changes for RTI included

- Establishing planning meeting times
- Adjusting class schedules for the entire school
- Monitoring students' progress through data and making scheduling changes
- Adjusting the schedule as necessary
- Accommodating the needs of students and staff



# Screening Tools

(RTI4Success/org/screeningtools)

Tools ▼ ▲	Area ▼ ▲	Classification Accuracy ▼ ▲	General-izability ▼ ▲	Reliability ▼ ▲	Validity ▼ ▲	Disaggregated Reliability, Validity, and Classification Data for Diverse Populations ▼ ▲	Efficiency				COMPARE RESET
							Administration ▼ ▲	Administration & Scoring Time ▼ ▲	Scoring Key ▼ ▲	Benchmarks / Norms ▼ ▲	
A+ LearningLink: Progress in Math	Math	●	Moderate Low	●	●	—	Group	35 - 40 Minutes	Computer Scored	Yes	<input type="checkbox"/>
Acuity	* Mathematics	●	Moderate High	●	●	—	Group	50 Minutes	Yes	Yes	<input type="checkbox"/>
Classworks Universal Screener	* Math	●	Moderate High	●	○	—	Group	30 Minutes	Computer Scored	Yes	<input type="checkbox"/>
Discovery Education Predictive Assessment	Math	●	Moderate High	●	●	●	Group	40 Minutes	Yes	Yes	<input type="checkbox"/>
easyCBM	* Mathematics	●	Moderate High	●	●	●	Individual Group	30 Minutes	Computer Scored	Yes	<input type="checkbox"/>
Group Assessment and Diagnostic Evaluation	* Group Math Assessment and Diagnostic Evaluation (G-MADE)	●	Moderate Low	●	●	—	Individual Group	46-95 Minutes	Yes	Yes	<input type="checkbox"/>



# Progress Monitoring Tool Reviews

## Progress Monitoring Mastery Measures

View the Progress Monitoring General Outcome Measures Tools Chart

Subject:  Grade:

Tools ▼ ▲	Area ▼ ▲	Skill Sequence ▼ ▲	Sensitive to Student Improvement ▼ ▲	Reliability ▼ ▲	Validity ▼ ▲	Pass/Fail Decision ▼ ▲	Disaggregated Reliability and Validity Data ▼ ▲	COMPARE
								RESET
Accelerated Math	Math	●	●	●	●	●	●	<input type="checkbox"/>
Eduss	RTI Program Screening & Progress Monitoring	○	○	○	—	○	—	<input type="checkbox"/>
MathFacts in a Flash	Math	●	●	●	●	●	●	<input type="checkbox"/>
Study Island	* Math	○	○	—	—	—	—	<input type="checkbox"/>
Study Island	* Reading	○	○	—	—	—	—	<input type="checkbox"/>
<b>Legend:</b> ● Convincing evidence    ◐ Partially convincing evidence    ○ Unconvincing evidence    — Data unavailable or inadequate								



## Reviews

1. Aimsweb
2. CBM-Reading
3. Dynamic Indicators of Basic Early Literacy Skills (DIBELS)
4. Easy CBM
5. Edcheckup Standard Reading Passages
6. Istation Indicators of Progress
7. Mclass Math
8. Monitoring Basic Skills Progress
9. mClass Math
10. Orchard Software
11. Scholastic Rdg/Math Inventory
12. STAR
13. STEEP
14. Vanderbilt RTI Monitor
15. Yearly Progress Pro

## Progress Monitoring

- This tools chart reflects the results of the fourth annual review of progress monitoring tools by the Center's Technical Review Committee (TRC).
- ***The Center defines progress monitoring*** as repeated measurement of academic performance to inform instruction of individual students in general and special education in grades K-8. It is conducted at least monthly to (a) estimate rates of improvement, (b) identify students who are not demonstrating adequate progress and/or (c) compare the efficacy of different forms of instruction to design more effective, individualized instruction.



# Tier 1: Confirming Risk Status With PM

At the end of 5-8 weeks, student risk status is confirmed or disconfirmed.

Grade	Inadequate Reading Slope	Inadequate Math Computation Slope	Inadequate Math Concepts and Applications Slope
Kindergarten	< 1 (LSF)	< 0.20	< 0.20
Grade 1	< 1.8 (WIF)	< 0.25	< 0.30
Grade 2	< 1 (PRF)	< 0.20	< 0.30
Grade 3	< 0.75 (PRF)	< 0.20	< 0.50
Grade 4	< 0.25 (Maze)	< 0.50	< 0.50
Grade 5	< 0.25 (Maze)	< 0.50	< 0.50
Grade 6	< 0.25 (Maze)	< 0.50	< 0.50



# Secondary Prevention: Response in Math

Grade	Computation		Concepts and Applications	
	< Slope	< End level	< Slope	< End level
Grade 1	< 0.50	< 20 digits	< 0.40	< 20 points
Grade 2	< 0.40	< 20 digits	< 0.40	< 20 points
Grade 3	< 0.40	< 20 digits	< 0.70	< 20 points
Grade 4	< 0.70	< 20 digits	< 0.70	< 20 points
Grade 5	< 0.70	< 20 digits	< 0.70	< 20 points
Grade 6	< 0.70	< 20 digits	< 0.70	< 20 points





# Best Evidence Encyclopedia

*Empowering Educators with Evidence on Proven Programs*

[Home](#) | [About the BEE](#) | [Review Methods](#) | [Sign Up for News](#) | [Resources](#)

## Program Reviews

### Mathematics

Elementary  
Middle/High School  
Effectiveness of Technology

### Reading

Beginning  
Upper Elementary  
Elementary  
Middle/High School  
English Language Learners  
Struggling Readers  
Effectiveness of Technology

### Science

Elementary

### Comprehensive School Reform

Elementary (CSRQ)  
Middle/High School (CSRQ)  
K-12 Meta-Analysis (Borman)  
Education Service Providers  
(CSRQ)

### Early Childhood

Early Childhood Education

## Review Methods

The following articles provide detailed information on the methodology used in conducting the literature reviews on the BEE.

- [Criteria for Inclusion in the BEE](#)
- [Interpreting Effect Sizes](#)
- [What Works? Issues in Synthesizing Educational Program Evaluations](#) (PDF, 375k)
- [Understanding Bias Due to Measures Inherent to Treatments in Systematic Reviews in Education](#) (PDF, 200k)  
Additional source for this article: Slavin, R.E., & Madden, N.A. (2011). [Measures inherent to treatments in program effectiveness reviews](#). *Journal of Research on Educational Effectiveness* 4 (4), 370-380.
- [Effects of Sample Size on Effect Size in Systematic Reviews in Education](#)



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National Center on  
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# BEE: Reading reviews

Program Ratings				
Strong Evidence of Effectiveness				
Rating	Program	Type	Description	Contact / Website
	Peer-Assisted Learning Strategies (PALS)	IP	A technique in which children work in pairs, taking turns as teacher and learner, to learn a structured sequence of literacy skills, such as phonemic awareness, phonics, sound blending, passage reading, and story retelling.	E-mail: <a href="mailto:pals@vanderbilt.edu">pals@vanderbilt.edu</a> Website: <a href="http://kc.vanderbilt.edu/pals">kc.vanderbilt.edu/pals</a>
	Reading Reels	IP	A form of multimedia used within the Success for All program (see above), in which video content is embedded within teachers' lessons. Brief animation, puppet skits, and live-action segments, about five minutes daily in total, model beginning reading strategies for children and teachers.	E-mail: <a href="mailto:sfainfo@successforall.org">sfainfo@successforall.org</a> Website: <a href="http://www.successforall.org">www.successforall.org</a>
	Success for All	Curr + IP	Provides schools with a K-5 reading curriculum that focuses on phonemic awareness, phonics, comprehension, and vocabulary development, beginning with phonetically-controlled mini-books in grades K-1. Cooperative learning is extensively used at all grade levels. Tutoring is provided to struggling readers, and parent involvement is encouraged.	E-mail: <a href="mailto:sfainfo@successforall.org">sfainfo@successforall.org</a> Website: <a href="http://www.successforall.org">www.successforall.org</a>



# RTI Center Instructional Programs

Subject: Select Subject Grade: Select Grade Filter Reset

Program	Study	Study Quality					Effect Size				<div>COMPARE</div> <div>RESET</div>
		Participants	Design	Fidelity of Implementation	Measures		# of Outcome Measures	Mean based on adjusted posttests	Mean based on unadjusted posttests	Disaggregated Data Available	
					Proximal	Distal		Proximal (P)	Proximal (P)		
								Distal (D)	Distal (D)		
<div>▼ ▲</div>	<div>▼ ▲</div>	<div>▼ ▲</div>	<div>▼ ▲</div>	<div>▼ ▲</div>	<div>▼ ▲</div>	<div>▼ ▲</div>	<div>▼ ▲</div>	<div>▼ ▲</div>	<div>▼ ▲</div>		
Academy of MATH	* Torlakovic (2011)	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	4 Math	P = 0.59 <sup>a</sup> D = 0.29	P = 0.63 <sup>a</sup> D = 0.37	No	<input type="checkbox"/>
Academy of READING	Fiedorowicz, & Trites (1987)	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	24 Reading	<div></div>	P = 0.19 <sup>a</sup> D = 0.36	No	<input type="checkbox"/>
Academy of READING	* Torlakovic (2011)	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	8 Reading	P = 0.36 <sup>a</sup> D = 0.50 <sup>a</sup>	P = 0.55 <sup>a</sup> D = 0.33	Yes	<input type="checkbox"/>
Access Code	McMurray, Brown, & Zimmermann (2010)	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	5 Reading	P = 0.23 D = 0.29	P = 0.04 D = 0.04	No	<input type="checkbox"/>
AWARD Reading	Block, & Mangieri (Tech. Rep.)	<div></div>	<div></div>	<div></div>	<div></div>	<div></div>	5 Reading	<div></div>	<div></div>	No	<input type="checkbox"/>
Connections	Benner, Kinder,										



# Additional Resources

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- National Center on Response to Intervention
  - [www.RTI4Success.org](http://www.RTI4Success.org)
- National Network of Partnership Schools (NNPS)
  - [www.csos.jhu.edu/p2000/](http://www.csos.jhu.edu/p2000/)
- National Center on Intensive Intervention
  - [www.intensiveintervention.org](http://www.intensiveintervention.org)



# RTI in Secondary Settings: Scheduling Brief

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For additional information and resources, please see our information brief on scheduling

Scheduling Frequently Asked Questions

<http://www.rti4success.org/resourcetype/rti-scheduling-processes-middle-school>



# Preview

## RTI

*A Practitioner's Guide to Implementing  
Response to Intervention*

**Daryl F. Mellard  
Evelyn Johnson**

A JOINT PUBLICATION



**NAESP**

- What is RTI?
- Policy Context
- Screening
- Progress Monitoring
- Prevention levels
  - Tier 1
  - Tier 2
  - Tier 3
- Fidelity of Implementation
- Concluding Observations



**National Center on  
Response to Intervention**

# Related Research

- Johnson, E., Humphrey, M., Mellard, D., Woods, K., & Swanson, H.L. (2010). Cognitive processing deficits and students with specific learning disabilities: A meta-analysis of the literature. *Learning Disabilities Quarterly*, 33(1), 3–18.
- 
- Mellard, D., Deshler, D., Frey, B. & Woods, K. (2012). School-wide student outcomes of response to intervention frameworks. *Learning Disabilities: A Contemporary Journal*, 10(2), 17-32.
- Mellard, D., McKnight, M., & Jordan, J. (2010). RTI Tier Structures and Instructional Intensity. *Learning Disabilities Research & Practice*, 25(4), 217–225.
- Mellard, D., McKnight, M., & Woods, K. (2009). Response to intervention screening and progress monitoring practices in 41 local schools. *Learning Disabilities Research & Practice*, 24(4), 186–195.
- Mellard, D., Prewett, S., & Deshler, D. (2012). Strong leadership for RTI success. *Principal Leadership*, 12(8), 28-32.
- Mellard, D., Stern, A., & Woods, K. (2011). RTI school-based practices and evidence-based models. *FOCUS on Exceptional Children*, 43, 1-15.
- Prewett, S., Mellard, D., Deshler, D., Allen, J., Alexander, R., & Stern, A. (2012). Response to intervention in middle schools: Practices and outcomes. *Learning Disabilities Research & Practice*, 27(3), 136-147.



Webinar #3: November 18<sup>th</sup>

Topic: RTI implementation in your school

Thank You  
On the web @ RTI4Success.org

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# National Center on Response to Intervention

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